
Report To:	Education & Communities Committee	Date: 3 September 2019
Report By:	Corporate Director, Education, Communities and Organisational Development	Report No: EDUCOM/74/19/HS
Contact Officer:	Hugh Scott, Service Manager	Contact No: 01475 715459
Subject:	The Scottish Community Safety Network	

1.0 PURPOSE

- 1.1 The purpose of this report is to update the Education and Communities Committee on the Council's continued membership of the Scottish Community Safety Network and to seek approval for an appropriate officer from the Council to seek nomination to stand as Chairperson of the Board of Directors of the Scottish Community Safety Network.

2.0 SUMMARY

- 2.1 The Scottish Community Safety Network (SCSN) is the national forum for officers who are responsible for the strategic development at both a local and national level, in the public, private and third sector. SCSN is the strategic voice for community safety in Scotland and through working collaboratively with members and partner agencies, SCSN champions community safety, and influences and shapes the development of national policy and local delivery.
- 2.2 SCSN is managed by a Chief Officer and supported by 3 members of staff. The organisation is governed by a Board of Directors, currently recruited through the membership. The Board of Directors is chaired by a Council Officer from Fife Council and supported by a Vice Chair from Inverclyde Council and a Treasurer from City of Edinburgh Council. Other board members include representatives from Police Scotland, the Scottish Fire & Rescue Service, Community Justice Scotland, COSLA and local authorities from across Scotland.
- 2.3 The current Chairperson of the Board of Directors has indicated that he will not stand for re-election having been in position since 2015 and Inverclyde Council is considering nominating a relevant officer for the position of Chairperson to the Board of Directors, subject to committee approval.

3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Education and Communities Committee:
1. notes Inverclyde Council's continuing role in the Scottish Community Safety Network; and
 2. agrees to nominate an appropriate officer from Inverclyde Council for the position of Chairperson for the Board of Directors of the Scottish Community Safety Network which will be confirmed at its Annual General Meeting in September 2019.

Ruth Binks
Corporate Director Education, Communities & Organisational Development

4.0	BACKGROUND	
4.1	The Scottish Community Safety Network (SCSN) is the national forum for officers who are responsible for the strategic development at both a local and national level, in the public, private and third sector. SCSN is the strategic voice for community safety in Scotland and through working collaboratively with members and partner agencies, it champions community safety and influences and shapes the development of national policy and local delivery.	
4.2	The origins of SCSN can be traced back to the formation of the Scottish Local Authorities Community Safety Forum (SLACS) in 1998 as an informal network of practitioners to provide and share support and effective practice. By 2005, SLACS became known as SCSN as a membership model to a number of bodies across Scotland including local authorities, Police Scotland, the Scottish Fire & Rescue Service and a number of third sector organisations across Scotland.	
4.3	SCSN is managed by a Chief Officer and supported by 3 members of staff and is governed by a dedicated Board of Directors made up of representatives from local authorities, Police Scotland, the Scottish Fire & Rescue Service, Community Justice Scotland and COSLA. SCSN receives annual grant funding from the Scottish Government and generates additional income through membership fees. Membership is priced at £375 per annum and includes priority access to training and events, ad hoc briefings and learning reports, advocacy and representation.	
4.4	SCSN hosts and organises a number of events open to members. During the previous year there have been events organised around unintentional injury; participatory budgeting; safer communities; measuring outcomes; learning in complex system; and engagement with communities as well as a number of meeting forums such as Community Safety Officers forum, Data Analyst forum and Community Safety Chairs and Leads event. In addition, the network hosted a project advisory board overseeing research on public space CCTV in Scotland.	
4.5	In May 2019 SCSN published its five year business plan following a staff and board strategy day and a member and stakeholder event. The plan sets out short, medium and long term ambitions and will be supported by a one year business plan to satisfy the funding criteria from the Scottish Government. In summary, the business plan has identified the following priorities (see appendix): <ul style="list-style-type: none"> • SHORT TERM: (i) Clarify the role, brand and the work of SCSN, (ii)review the SCSN Membership model, (iii) defining the SCSN business model particularly around the mandate of the organisation and the role of the organisation; and (iv) developing a communication strategy, and learning offer to members; • MEDIUM TERM: (i) Working towards being a broker between the Scottish Government, Community Safety Partnerships and other national bodies; and (ii) a focus towards measuring evidence; and • LONG TERM: (i) Viewed as an international centre of excellence, (ii) a key influencer in the community safety arena; and (iii) strengthen relationships with policy, practice and change makers. 	
4.6	In September 2019 SCSN will enter into a contractual partnership with Neighbourhood Watch Scotland (NWS) where SCSN will provide management, administration and governance support to NWS. In turn, SCSN will have much better links with communities and community groups. This partnership will have a number of mutual benefits such as closer working relationship, sharing of work sites (Edinburgh and Stirling) and equipment, representation on each other's Board and some shared staff	

resources. Both organisations will retain separate identities and there will be no change to the level of service both organisations provide to their members and communities.

5.0 STRUCTURE AND GOVERNANCE

5.1 SCSN is managed by a Chief Officer and supported by 3 staff members. The role of the Chief Officer is to ensure that the organisation achieves the vision set out by the Board of Directors and reflects the need of the membership, stakeholders and funders.

5.2 SCSN is governed by a Board of Directors, currently recruited through the membership. The Board is chaired by an officer of Fife Council and supported by a vice chair from Inverclyde Council and a Treasurer from City of Edinburgh Council. Other board members include representatives from Police Scotland, the Scottish Fire & Rescue Service, Community Justice Scotland, COSLA and local authorities from across Scotland. The company's articles of association also allow for co-opted membership and include a representative from the Community Planning Network as well as future representation from Neighbourhood Watch Scotland (as noted at 4.6).

5.3 The current Chairperson of the Board of Directors has indicated that he will not seek re-election at the Annual General Meeting on September 12th 2019. Subject to Committee approval, an appropriate officer from Inverclyde Council will seek nomination to stand as Chairperson of the Board of Directors of the Scottish Community Safety Network.

5.4 The Board of Directors meet approximately 4-5 times per year (including the Annual General Meeting) to provide governance and oversight to the Chief Officer in respect of the annual business plan (to satisfy funders) and progression towards the Strategic Plan. Directors may also be asked to attend ad-hoc meetings relative to their role within their own organisations with officers from the Scottish Government and other partners although participation is voluntary. The role of the Chairperson may also involve meeting with officers from the Scottish Government's Building Safer Communities programme, the collaborative programme which seeks to help national and local partners and communities work together to make Scotland safer and stronger.

5.5 Representation on the Board of Directors is voluntary and any expenses incurred as a Director are paid for by SCSN.

6.0 IMPLICATIONS

Finance

6.1 Financial Implications

One off Costs

Cost Centre	Budget Heading	Budget Year	Proposed Spend this Report	Virement From	Other Comments

Annually Recurring Costs/ (Savings)

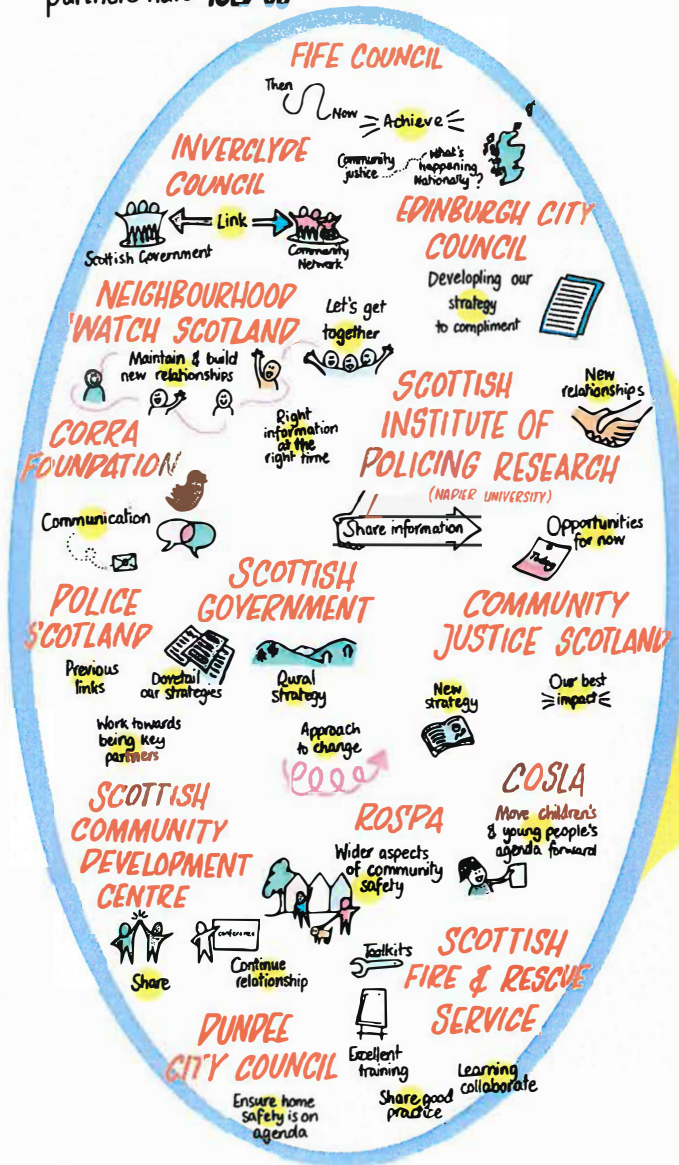
Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (if applicable)	Other Comments
	Community Safety	2019/20	£375		

6.2 Legal

	None					
6.3	Human Resources					
	None					
6.4	Equalities					
	There are no equality issues within this report.					
	Has an Equality Impact Assessment been carried out?					
	<table border="1"> <tr> <td></td> <td>YES (see attached appendix)</td> </tr> <tr> <td>X</td> <td>NO – This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required.</td> </tr> </table>		YES (see attached appendix)	X	NO – This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required.	
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6.5	Repopulation					
	None					
7.0	CONSULTATION					
7.1	None					
8.0	LIST OF BACKGROUND PAPERS					
8.1	Community Safety- The emerging landscape and future opportunities- http://www.safercommunitiesscotland.org/wp-content/uploads/community_safety_-_the_emerging_landscape_and_future_opportunities-1.pdf					
8.2	Developing a Community Safety Narrative for Scotland- http://www.safercommunitiesscotland.org/wp-content/uploads/Developing-a-Community-Safety-Narrative-Final-Draft.pdf					

OUR STRATEGIC PLAN

This plan has been **INFLUENCED BY** what our members and partners have **TOLD US**



OUR OUTCOMES



is improved across the Community safety sector

COMMUNITY SAFETY

is valued and integrated across all relevant policy areas

Our members feel they are able to deliver their community safety outcomes and have the support from us that they need



And **CO-PRODUCED** by these organisations
And this is what we can do together

SHORT

- Be **CLEARER** about what we do
 - Our role
 - Our brand
 - What we do
 - How we do it
- Review **SCSN MEMBERSHIP MODEL**
 - Be clear about what we expect from partners & members
 - Support & understand community so can have a voice
 - Strengthen local links
- Define **SCSN BUSINESS MODEL**
 - Be specific about:
 - Our mandate
 - Our core role
 - How we go about our work across Scotland

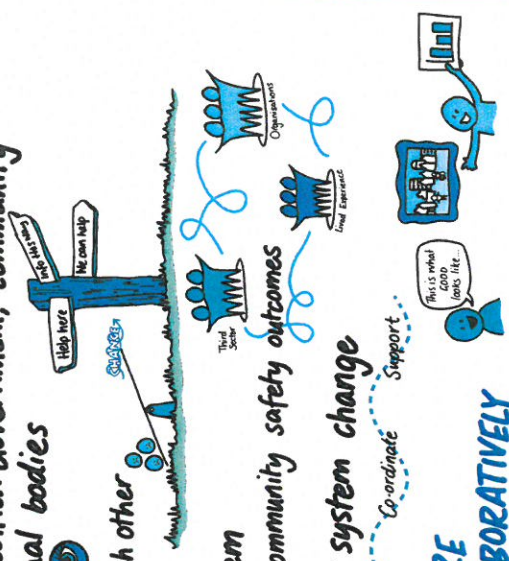


- Develop **COMMUNICATION STRATEGY**
- Consider our part in **RESEARCH LANDSCAPE**
- Continue to develop **OUR LEARNING OFFER**

PARTICIPATION HELPS ACHIEVE LOCAL AND NATIONAL OUTCOMES

MEDIUM

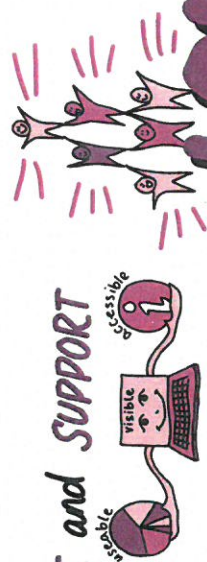
- Be the **BROKER** between Scottish Government, community partnerships & other national bodies
 - Horizon scanning
 - Help others engage with each other
 - Extend our reach
- **COLLABORATE** with the system
 - Support effective delivery of community safety outcomes
- **CREATE CONDITIONS** for system change
 - Influence
 - Co-ordinate
 - Support
- Focus on how to **MEASURE EVIDENCE IMPACT COLLABORATIVELY**



- Viewed as **INTERNATIONAL CENTRE OF EXCELLENCE**
 - Extend our reach further than Scotland
 - Strengthen relationships with policy, practise and change makers



- A **KEY INFLUENCER** and **DRIVE IMPROVEMENT** in areas we have a role
- We **ENCOURAGE** and **SUPPORT LEADERSHIP**



LONG